

**College Leadership Advisory Committee Meeting 19 July 2023
Minutes**

Attending: Michael Gilding, VP&ED (chair); Madhan Balasubramanian, Research Lead Business (via Teams); Svetlana Bogomolova, CSI Research Lead; Vivienne Brand, Research Lead Law; Andreas Cebulla, AITI Research Lead (via Teams); Rob Chalmers, Law; Jonathan Craig, VP&ED CMPH; Simone Daniells, Law; Stephanie Eglinton-Warner, Project Manager, AACSB Accreditation (observer); Ian Goodwin-Smith, Director CSI; Andrew Groves, Honours Coordinator (via Teams); Mark Halsey, Research Lead Criminology; Caitlin Hughes, HDR Coordinator; Ann-Louise Hordacre, Acting Director AITI; Tania Leiman, Dean of Law; Marinella Marmo, TPD Criminology (via Teams); Adela McMurray, Dean (Research); Phil Palmer, TPD Business; Ann-Louise Hordacre, Acting Director AITI; Sarah Taylor, Director of College Services; Mel Pike, Executive Officer

Apologies: Judith Bannister, TPD Law; Luis da Vinha, TPD Government; Melissa de Zwart, Director JBC (via Teams); Melissa-Ellen Dowling, JBC Research Lead; Christopher Kee, Dean (Education); Vipul Pare, Dean (People & Resources); Rodrigo Praino, Research Lead Government; Julie Strunk, College Manager (SAS)

Agenda items	Notes	Action items
1. Welcome/Apologies	<ul style="list-style-type: none"> • Prof Gilding welcomed Jonathan Craig, and acknowledged the traditional Kurna owners of the land and paid respect to Indigenous Elders past, present and emerging. • Apologies were noted 	
2. Minutes	<p><i>Document: Minutes CLAC 14 June 2023</i></p> <ul style="list-style-type: none"> • Minutes were approved 	
3. CMPH/CBGL Collaboration	<p><i>Document: CMPH Plan summary</i></p> <p>Prof Jonathan Craig attended to discuss collaboration between CMPH and CBGL, and advised the following:</p> <ul style="list-style-type: none"> • Health and Social impact were core to CMPH with synergies to the CBGL mission, with social impact being inherently multi-disciplinary • A number of collaborations between the two colleges already existed • Four distinctive aspects of the College of MPH: <ul style="list-style-type: none"> ○ Research heavy, complex, many contracts ○ Large size, with 600 staff, many research, rural and remote ○ Close clinical relationships, and the complexity of clinician engagements ○ Large rural and remote footprint • CMPH would not have a major presence in the city campus, mostly due to the absence of technical facilities required for teaching <p>Members discussed potential opportunities for collaboration, and the following ideas were raised:</p> <ul style="list-style-type: none"> • Law student placements in FMC • Enabling a connection to an online Legal Clinic consultation at the same time as a medical visit, or co-locating law placement students in 	<ul style="list-style-type: none"> • VP&ED / EO to Invite Tammy Joachin to join CLAC • VP&ED CMPH to follow up by setting meetings with appropriate staff in both colleges

	<p>accommodation with medical students in rural and remote areas</p> <ul style="list-style-type: none"> • CMPH staff in rural and remote hubs were generalists with mixed portfolios and well able to accommodate other disciplines • Many Juris Doctor students are health professionals upskilling themselves in Law • General Practitioners need small business training which might be best served as short course/ microcredential • Enormous opportunity for research collaboration with Health Admin team, with existing projects in early stages, needing nurture, in e.g. aged care in emerging economies, law, government policy, health professional regulation • Greater opportunity for research funding exists in health • C Hughes reported an existing collaborative Discovery project in rural/regional with links that included 2 PhD student, and opportunities in the criminal justice/health space • Lots of government interest in better responses in the criminal justice/health space, with a social lens • Opportunity to engage with the work of A/Prof Kalinda Griffiths, new Director of Poche SA & NT, based in Darwin • CBGL would benefit from building a cross-College community of practice with CMPH critical mass of First Nations researchers • Co-supervision of HDR students would help to generate the next generation of cross-disciplinary researchers coming through, benefits from multi-disciplinary placements, scholarships • Offshore opportunities – Chinese students seeking health projects, potential opportunity with new CMPH Counselling program in Singapore, noting MHA already co-located with Singapore provider • James S (Law) currently collaborating on digital health and health data – a growth area • Opportunities for research and practical impact from projects in health / justice; aiming towards a better nexus between (mental) health, courts and policing • Lack of a critical mass around health / justice in Australia, Flinders could lead strategically in this space • Prof Craig had raised a proposal to hold a two-day symposium on health / justice, potentially in Alice Springs, open across the country, led by Flinders, which was met with enthusiasm • CBGL project in preliminary stages developing hubs as one-stop shops of services • Open Door have funding in that area, particularly seeking services for veterans 	
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	<ul style="list-style-type: none"> • Centre for Social Impact had expertise, knowledge and applied skills in engaging with end-consumers in the health context, connecting social and health services • Law academics had governance and ethics expertise that could be dropped into projects 	
3. VP&ED report	<p>The VP&ED reported on:</p> <ul style="list-style-type: none"> • The development of two partnerships with SA Cricket Association and Adelaide United on the PAFC model, noting that prestigious partnerships were a vehicle for growth • A successful visit to Nankai University, providing reassurance that the partnership was secure • Challenges raised by the resignation of Prof Spoehr, and thanks to Dr Hordacre and S Davis for providing interim management • Current mid-year reviews of strategic initiatives and a planned Strategic Planning Day for 2024, probably in September 	
4. Director of College Services report	<p>The DoCS reported on the following:</p> <ul style="list-style-type: none"> • Projections for end of year position regarding load against targets and budget • Attrition issues impacting on onshore international load; a University and sector wide issue • Note Federal intervention to reduce visa misuse would also have a negative impact on genuine students • Current conservative management of non-salary expenditure welcomed, and needs to continue 	
5. College Risk Register	<p><i>Document: 2023 Risk Assessment</i></p> <ul style="list-style-type: none"> • Risk Register noted 	
6. Juris Doctor	<p><i>Document: Juris Doctor report</i></p> <p>Rob Chalmers and Simone Daniells briefed members on the report that had been circulated, advising:</p> <ul style="list-style-type: none"> • Thanks to the TPD who had negotiated to fund the Associate Lecturer position held by Simone D, and Dean (Law) who had identified her as a candidate for the role, which had been a good appointment, with swift and significant impact • JD involved problem-based learning, was fully asynchronous, with marginal cost of teaching – had grown organically, assisted by pandemic conditions • Student cohort largely managers who found they needed law expertise and knowledge, highly motivated • Course needed investment to grow • Changed course structure recently, with great assistance from SAS team and marketing • Better and consistent look and feel developed by SD, now being adopted across UG courses • A new direct competitor in U Canberra, slightly under-priced FU, an outsourced company providing significantly better student administration experience 	

	<p>Simone Daniells introduced herself advising that she had experience in onboarding trainees and managing client experience in a law firm. At Flinders she had:</p> <ul style="list-style-type: none"> • Met with students and identified needs and gaps • Identified easy access to student data as a pain point for staff <p>Further observations included:</p> <ul style="list-style-type: none"> • Providing a base data pack and some training to Course coordinators would be empowering/increase their effectiveness • Engaging with central services continued to be an issue • Need to understand student needs better from their POV • Need to review how we allocate teaching delivery tasks and unbundle/realign them in new ways • Removing pain points for students improved learning outcomes • Course Coordinators could be upskilled in consumer behaviour • Staff needed time to upskill • Would need to review staff profile to enable this • New model included provision of just-in-time service to students, and interfacing with central services on their behalf 	
<p>7. Committee minutes - for noting only</p>	<ul style="list-style-type: none"> • <i>Documents:</i> • College Education Committee <ul style="list-style-type: none"> ○ 9 May 2023 • College Research Committee <ul style="list-style-type: none"> ○ 4 Nov 2022 ○ 8 Dec 2022 ○ 9 Feb 2023 ○ 16 Mar 2023 ○ 11 May 2023 	

Next meeting: The next meeting date is Wed 16 August 2023 at 10am in Moot Court.

MP:MG – 20 June 2023